

OPERATIONAL PLAN

July 1, 2026



FY2027

Contents

Relationship between the Strategic (Business) Plan and Operational Plan 2

Fiscal Year 2027 Operational Plan 3

Action 1 – Safety Portfolio Assessment and Integration 3

Action 2 – Coordinate and Align Safety Conferences 4

Action 3 – Policy, Procedure and Guidance Modernization 5

Action 4 – Improve Engineering Recruitment and Retention 6

Enterprise Priority Alignment 7

Organizational Structure..... 8

Appendix A: Program Descriptions and Outcomes A-1

How to Read the Program Information A-1

Programs in the Iowa DOT’s FY27 Operational Plan A-2

Relationship between the Strategic (Business) Plan and Operational Plan

The Iowa Department of Transportation (Iowa DOT) refers to its strategic plan as a business plan. This is done to differentiate the plan from the other strategies developed by the DOT for each transportation mode and cross-functional areas. The business plan covers a five-year timeframe, and operational plans are created annually, aligned with the fiscal year (FY). The DOT has adopted a new business plan for FY 2026-2030 based on the cycle.

The Operational Plan has two components. The primary components are specific actions the agency will take in FY 2027 to advance the Business Plan goals. These actions are intended to have widespread impact on the agency and all Iowans.

The secondary component is a list of agency program descriptions with outcome measures and targets for each program. One of the FY 2026 actions was to evaluate opportunities to reduce the number of designated programs. The result of this effort means the DOT will report on 67 programs in FY2027, down from 131 programs in FY2026. A program description along with qualitative and quantitative outcomes have been established for each program.

The graphic below shows how Iowa DOT translates strategies from across the agency into the format needed for this document.

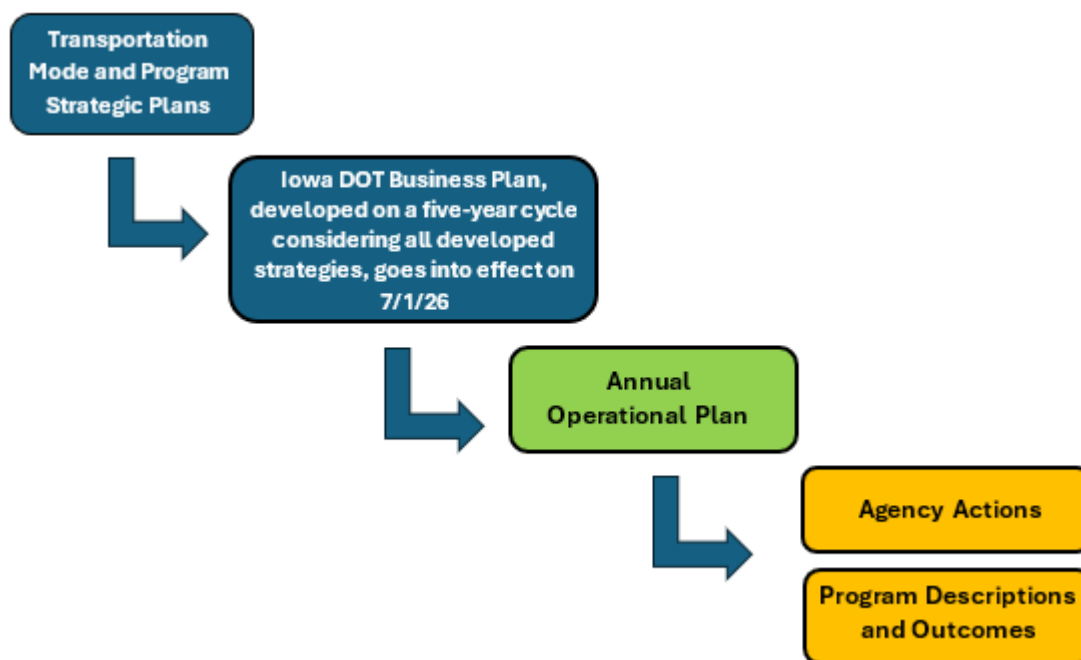
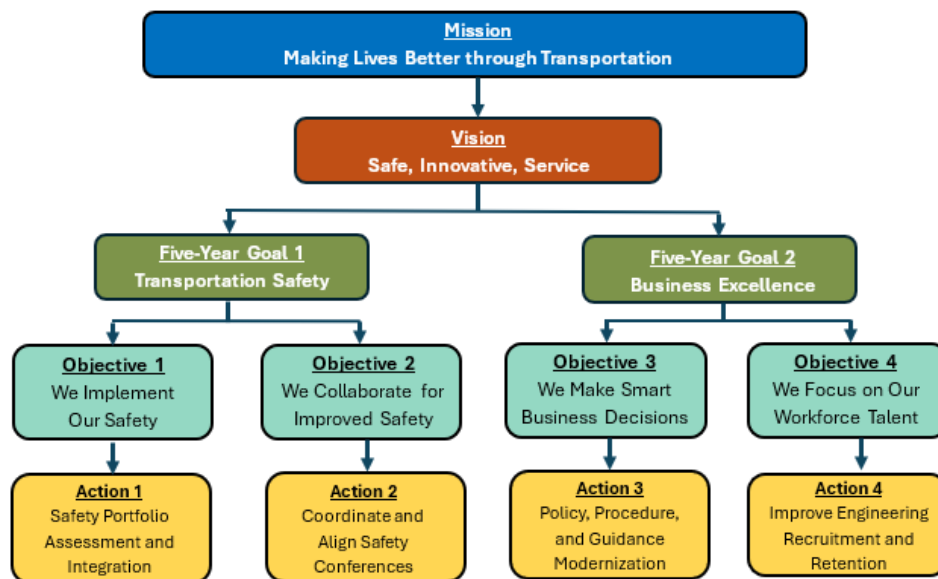


Figure 1: Iowa DOT Program Planning Process

Fiscal Year 2027 Operational Plan



Action 1 – Safety Portfolio Assessment and Integration

Description: Use the Safety Portfolio to perform an initial assessment of safety programs and activities contained in the portfolio. Integrate assessment implementation efforts by creating a meeting and reporting structure that identifies opportunities and develops recommendations to better integrate and coordinate our safety activities.

Outcomes: Internal staff and external stakeholders are aware of the safety portfolio and know where to find it. The portfolio is used to help us evaluate and prioritize our efforts for improving roadway safety, considering both the resources required for safety activities and their impact. Initial recommendations are developed and presented to ELT.

Deliverables:

- A report of prioritized recommendations is developed, in coordination with our Strategic Highway Safety Plan (SHSP), and presented to ELT regarding how we plan to use the safety portfolio to evaluate, prioritize and better coordinate our efforts to improve roadway safety.
- The top priority recommendations are implemented.

Performance Measure(s):	Target
Percentage completion of the report of recommendations regarding utilization of the safety portfolio	100%
Percentage completion of the top priority recommendations	100%

Action 2 – Coordinate and Align Safety Conferences

Description: In coordination with the Governor’s Traffic Safety Bureau and other stakeholders, identify and implement enhancements to existing safety conferences and events to increase collaboration and broaden participation by state and local transportation professionals, law enforcement, emergency medical services, first responders, railroads, public transit agencies, and other interested stakeholders.

Outcomes: Improved information sharing, collaboration, and networking among all stakeholders to improve roadway safety in the State of Iowa and continue our drive towards zero fatalities.

Deliverables:

- A plan of action outlining the improvements to be made, parties to coordinate with, and timeline of events. The plan will also identify goals and / or performance targets associated with alignment of the safety conferences (e.g. increased attendance, engagement with stakeholders, and conference evaluations)

Performance Measure(s):	Target
Percent completion of the plan of action.	100%
Percent of goals and / or performance targets identified by the action plan that are met.	90%

Action 3 – Policy, Procedure and Guidance Modernization

Description: Develop a staged plan for updating and modernizing our existing Policy and Procedures Manual (PPMs). In addition, develop a complimentary and coordinated approach for developing and maintaining other types of internal procedural guidance such as standard operating procedures, job aids, and other similar documentation that can serve as complements to the PPMs. Complete the initial stage of the plan, with a focus on updating and modernizing the most critical and out-of-date PPMs.

Outcomes: Increased awareness and adherence to policies, procedures and standard operating procedures, which ultimately results in improved knowledge transfer and better customer service.

Deliverables:

- A staged plan and structure for how to accomplish the policy and procedure modernization process.
- Completion of the initial stage of the PPM updates.

Performance Measure(s):	Target
Percentage completion of the plan for updating our PPMs and other guidance documents.	100%
Percentage completion of the initial stage of PPM updates identified by the plan.	100%

Action 4 – Improve Engineering Recruitment and Retention

Description: Assess the needs and challenges associated with recruiting and retaining engineering talent. Work collaboratively with the Department of Administrative Services (DAS) to identify opportunities and develop recommended changes to the engineering series classifications, and if approved, begin implementation of these changes. Develop and implement an engineering rotational program and opportunities to connect, collaborate, and build meaningful relationships across the Department.

Outcomes: For the DOT, desired outcomes include improved recruitment and retention of engineers, increased breadth and depth of engineering experience, and more fulfilling career development opportunities for our engineering professionals. For DAS, the desired outcome is to advance their strategic goal of simplifying, streamlining and improving job classifications across state government.

Deliverables:

- A report of recommendations regarding how to improve engineering recruitment, retention and overall experience for engineers, and / or proposed changes to the engineering job classification series. The report will include specific goals and objectives and be presented to DOT and DAS leadership.
- An engineering rotational program is developed and implemented.

Performance Measure(s):	Target
Percentage of completion of the goals and objectives outlined in the report of recommendations.	100%
Percentage of completion of the engineering rotational program.	100%

Enterprise Priority Alignment

The Iowa Department of Transportation's (Iowa DOT) FY 2026–2030 Business Plan, including the FY 2027 Operational Plan, is intentionally designed to align with the Governor's vision for a more connected, prosperous, and resilient Iowa. By narrowing its strategic focus to two clear priorities—Transportation Safety and Business Excellence—the DOT has created a framework that directly supports statewide goals for infrastructure modernization and public service improvement. This alignment reflects a shift from broad aspirational planning to a more focused, execution-oriented strategy, reinforcing the Governor's emphasis on clarity, accountability, and measurable outcomes.

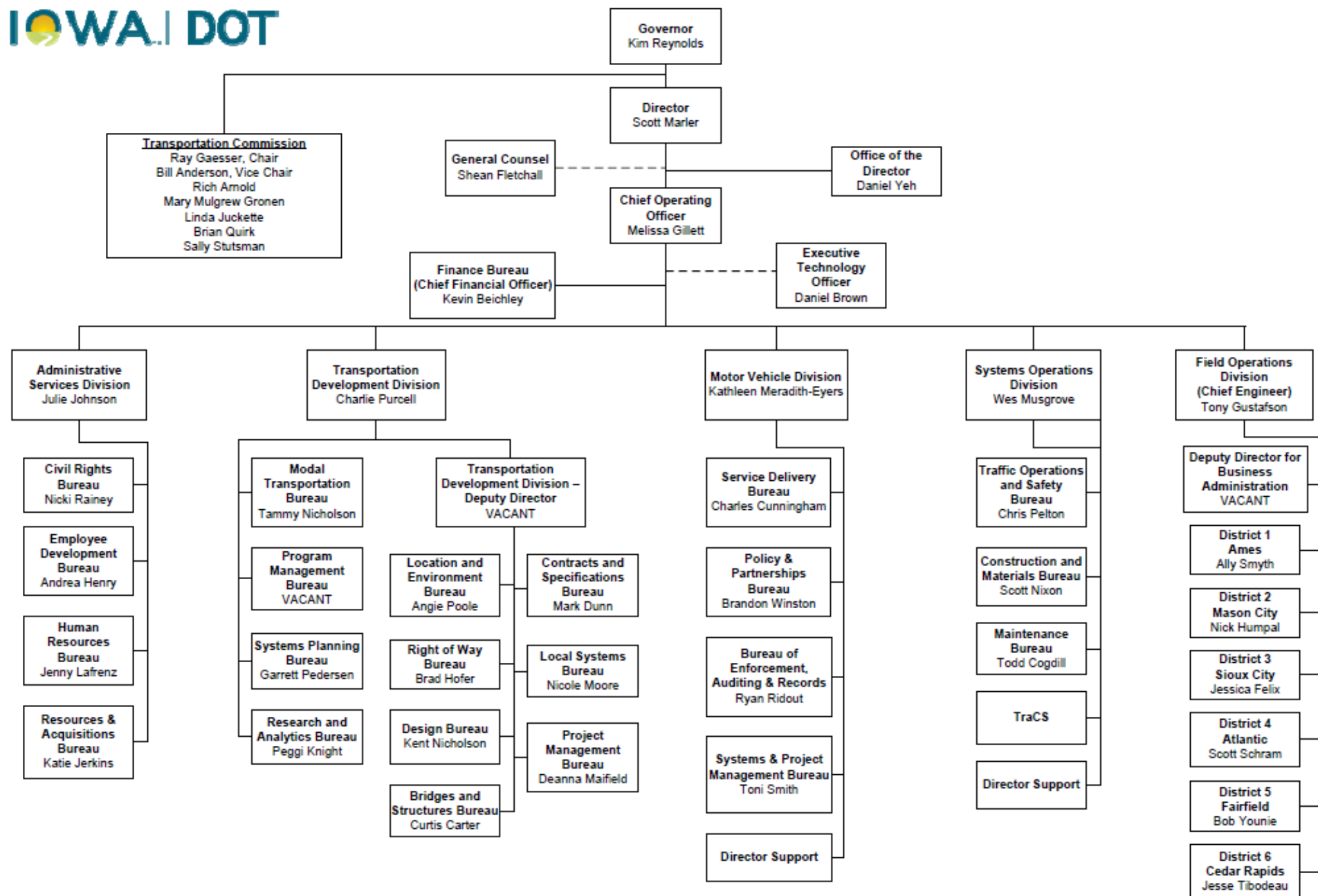
Enterprise Priorities

1. Delivering Property Tax Relief
2. Transforming Health Care in Iowa
3. Expanding Educational Freedom
4. Keeping Iowa's Farms in the Family
5. Serving Iowans Who Served Us
6. Preserving Public Safety

Our mission is Making Lives Better Through Transportation, which directly supports all the Governor's enterprise priorities. Without safe and reliable transportation, we cannot move goods or people or ensure access to essential resources necessary for daily life.

With respect to **property tax relief**, transportation investments at the local level often leverage Tax Increment Financing (TIF). The Governor's proposal to limit TIF for public purposes and public infrastructure strengthens the connection between transportation investments and responsible use of property taxes. With respect to **health care**, safe and reliable transportation options are essential to ensuring Iowans can access quality health care services in a timely manner. With respect to **educational freedom**, a sound transportation network provides Iowa families with more options for their children to attend a school that allows them to thrive and excel. With respect to **family farms**, our transportation network is a critical link in getting crops from the farm to the market, which enables family farms to continue to thrive and be passed on to the next generation. With respect to our **veterans**, our transportation network provides access to benefits and services that our veterans so well deserve. And finally, with respect to **public safety**, our relentless commitment to transportation safety provides law enforcement and first responders with the ability to quickly reach our citizens who need their protection and assistance.

Organizational Structure



Appendix A: Program Descriptions and Outcomes

For Fiscal Year 2027, the DOT has XXX total programs across the five divisions shown on the Organization Chart above. There is also a cross-divisional program listed at the end.

How to Read the Program Information

Programs are organized by division and generally listed in numerical order thereafter. A table has been created for each program; see the model table below.

Program Description: Program Name (Program Code) - <i>Narrative describing the program, its purpose and/or what it does. Fed/Iowa Code reference as appropriate.</i>	
Action Item(s) for FY27: <i>Narrative describing the program's focus of work for FY27.</i>	
Program Measure(s)	Target
<i>Performance measure (measure code): at least one outcome measure required for each program. Measure at top of list is an outcome measure. Followed by Measure Code.</i>	<i>Target</i>
<i>Performance measure (645_XXXXX_XXX):</i>	<i>Numerical Target</i>
<i>Repeated as needed</i>	

The bold headings are used for every program. The components for each program measure are shown below.

- Programs may have multiple measures.
- Each program has at least one outcome measure.
- Each measure has a numerical target for Fiscal Year 2027.

Programs in Iowa DOT's FY27 Operational Plan

ADMINISTRATIVE SERVICES DIVISION

PROGRAMS

Program Description: Claims Administration (645_01100) – Processing of Tort and Property claims as authorized by Attorney General agreement and appeal board processes.	
Action Item(s) for FY27: Implement and streamline the information pipeline utilizing modern digital tools and enhancing cross departmental communication and education regarding all claims types.	
Program Measure(s)	Target
<i>Percentage of property / vehicle claims processed within 5 years. (645_1100_001)</i>	100
<i>Percentage of property / vehicle claims billed amounts received. (645_01100_002)</i>	70
<i>Percentage of tort claims processed within 6 months. (645_01100_004)</i>	100

Program Description: National Summer Transportation Institute - NSTI (645_25103) – Program provides opportunity to introduce middle school students into the Construction and Transportation industry (recruitment initiative) for a 2-week camp.	
Action Item(s) for FY27: Focus and continue efforts to increase the number of potential students from areas of the state that have not historically participated in the program, (i.e. rural area school districts).	
Program Measure(s)	Target
<i>Number of NSTI students. (645_25103_001)</i>	16

Program Description: Business Opportunity Program (645_XXXXX) - Programs designed to provide networking, training and development opportunities for small business.	
Action Item(s) for FY27: Continued development, implementation and support of opportunities for small businesses in areas of networking, training and bidding with a focus on improving the method of tracking data.	
Program Measure(s)	Target
<i>Number of certified DBEs served (645_XXXXX_XXX)</i>	30
<i>Number of small business development contracts (645_XXXXX_XXX)</i>	6
<i>Number of targeted small business contracts (645_XXXXX_XXX)</i>	15
<i>Dollars of targeted small business contracts awarded (645_XXXXX_XXX)</i>	\$36,600,000
<i>Number of trainees (Highway Construction Industry Training & OJT/SS Programs (645_XXXXX_XXX)</i>	100

Program Description: Vertical Infrastructure (645_52100) – DOT Vertical Infrastructure – buildings, scale buildings, design services, lease agreements, maintenance, repairs, enhancements.	
Action Item(s) for FY27: Work to accomplish timely completion of identified FY27 facilities projects.	
Program Measure(s)	Target
<i>Percent completion of annual maintenance plan (645_52100_001)</i>	95
<i>Percent completion of capital and special projects (645_52100_002)</i>	95

Program Description: Equipment Services (645_52201) – <i>Equipment management, auction systems, and motor pool fleet.</i>	
Action Item(s) for FY27: Ensure needs and expectations of customers are known and met for FY27.	
Program Measure(s)	Target
<i>Percent of dollars spent versus planned (645_52201_001)</i>	100
<i>Percent of light fleet into service within time standard (645_52201_002)</i>	50

Program Description: Support Services (645_67501) – <i>DOT custodial, grounds utilities, security, printing and duplication services, mail services, and communications (telephones / cell phones / cabling).</i>	
Action Item(s) for FY27: Ensure needs and expectations of customers are known and met for FY27.	
Program Measure(s)	Target
<i>Percent of work orders completed on time (645_67501_001)</i>	100

Program Description: Human Resource Management (645_XXXXX) – <i>Provide human resource services for the department.</i>	
Action Item(s) for FY27: Transition all employees to the state's new performance evaluation process.	
Program Measure(s)	Target
<i>Percent of IPPEs current (645_67_004)</i>	100
<i>Average number of calendar days to fill positions (645_67300_008)</i>	75

FIELD OPERATIONS DIVISION

PROGRAMS

Program Description: Highway Construction (645_XXXXX) – Seasonal / year-round construction activities, including contract administration, inspection, project development, and close out.	
Action Item(s) for FY27: Improve contract close out of all primary highway projects completed within 110% of allotted working days.	
Program Measure(s)	Target
<i>Percent of 435's complete with less than 110% of working days (645_XXXXX_XXX):</i>	<i>90%</i>

Program Description: Highway Maintenance (645_XXXXX) – Seasonal / year-round maintenance activities on the highway system.	
Action Item(s) for FY27: Continue to improve the overall annual percent of all districts' A and B highway miles returned to a reasonable, near-normal surface condition within 24 hours from the end of a winter storm.	
Program Measure(s)	Target
<i>Percent of A&B highway miles returned to near normal surface condition (645_XXXXX_XXX):</i>	<i>97%</i>

MOTOR VEHICLE DIVISION

PROGRAMS

Program Description: Abandoned Vehicle Cost Reimbursement (645_13119) - This program under Iowa Code 321.89 allows law enforcement agencies and authorized towing companies in Iowa to recover eligible costs associated with the removal, towing, and disposal of abandoned vehicles. Reimbursement is drawn from the Road Use Tax Fund. The goal is to support safe, efficient roadway clearance and help offset the financial burden placed on local responders.	
Action Item(s) for FY27: Improve reimbursement efficiency for abandoned vehicle removals by streamlining documentation and submission processes. This will ensure a balance of accurate cost recovery for local agencies with stewardship of the Road Use Tax Fund. This effort will be further supported by ongoing system modernization initiatives that will expand self-service options and enable customers to complete more transactions online.	
Program Measure(s)	Target
Total \$ amount reimbursed in Fiscal Year - Abandoned Vehicle (645_13119_001)	\$290,000
Number of inefficiencies identified in reimbursement (645_13119_002)	1

Program Description: County Issuance of Driver Licenses (645_61200) - Under Iowa Code 321M, the Iowa DOT is authorized to enter into 28E agreements with certain Iowa counties to allow counties to provide driver's license and identification card services on behalf of the state, including testing and issuance functions.	
Action Item(s) for FY27: Implement standardized annual auditing protocols and deliver in-person training for all 83 county field offices to ensure consistent delivery of service, in compliance with various sections of Iowa Code 321. This will help reduce errors, improve customer experience, and maintain audit readiness across all locations. This effort will be further supported by ongoing system modernization initiatives that will expand self-service options and enable customers to complete more transactions online.	
Program Measure(s)	Target
Percent of issuance transactions performed at an Iowa County (645_61200_002)	40

Program Description: Driver Licensing and Credential - Insurance and Certificates of Self-Insurance (645_61202) - Iowa Codes 321.20B and 321A require drivers and vehicle owners to maintain minimum liability insurance as one option of complying with these laws, Iowa Code 321A.34 allows the DOT to issue certificates of self-insurance to qualifying individuals or entities as an alternative to purchasing commercial vehicle insurance.	
Action Item(s) for FY27: Review the self-insurance certificate application form and process to ensure efficiency and ease of use for entities that qualify. This effort will be further supported by ongoing system modernization initiatives that will expand self-service options and enable customers to complete more transactions online.	
Program Measure(s)	Target
Total number of self-insurance certificates issued (645_61202_001)	10
Average number of business days to review and respond to applications (645_61202_002)	10

Program Description: Motor Carrier - Intrastate Travel Authority (645_61210) - Iowa Code 325A requires the Iowa DOT to regulate and grant operating authority to commercial motor carriers who are operating solely in intrastate commerce (within Iowa), ensuring they meet all safety and financial responsibility standards under state and federal law.

Action Item(s) for FY27: Enhance and standardize intrastate operating authority processes to improve compliance, streamline application and renewal workflows, and strengthen oversight of motor carriers operating within Iowa.

Program Measure(s)	Target
Number of new motor carrier certificates and new permits issued (645_61210_001)	475
Average number of business days to process applications (645_61210_002)	10
Percentage of intrastate motor carriers verified (645_61210_003)	100

Program Description: Motor Carrier - Oversize / Overweight Permitting (645_61212) - Iowa Code 321E allows the Iowa DOT and local authorities to issue special permits for vehicles that exceed statutory size and weight limits, enabling them to temporarily operate on Iowa's public roads and bridges. Statute authorized fees to be charged for the permits in order to offset the cost of additional wear and tear/damage to the infrastructure.

Action Item(s) for FY27: Enhance the quality, consistency, and scalability of oversize/overweight permitting by strengthening routing accuracy, standardizing processes, and improving coordination with local authorities while maintaining current service levels.

Program Measure(s)	Target
Total travel time permits issued – oversize/overweight (645_61212_001)	120,000
Number of training materials updated – all-systems overweight permits (645_61212_002)	1

Program Description: Privacy and Records Oversight (645_64103) - Iowa Code 321.11 and the federal Driver Privacy Protection Act place specific requirements on the confidentiality of driver and motor vehicle records. The Iowa DOT ensures that data is protected but is also released under certain legally authorized uses.

Action Item(s) for FY27: Strengthen data privacy and records oversight practices by standardizing data access processes, enhancing transparency, and improving compliance with state and federal requirements while preparing for future digital service delivery.

Program Measure(s)	Target
Total number of privacy agreements received (645_64103_001)	5,500
Number of privacy procedure updates implemented (645_64103_002)	2
Percent of requestors provided with updated guidance to submit (645_64103_003)	100
Percent of requests requiring denial/follow-up - unclear/missing (645_64103_004)	10

Program Description: ID Issuance Program (645_61214) - The Iowa DOT issues non-operator identification cards under Iowa Code section 321.190 to qualified Iowa residents.	
Action Item(s) for FY27: Improve administration of disability parking programs to ensure consistent eligibility determination, product issuance, and compliance across state and county partners.	
Program Measure(s)	Target
Total number of non-driver identification cards issued (645_61214_001)	65,000
Percent of driver license field staff trained on updated manuals (645_61214_002)	95
Percent of transactions successfully processed following training (645_61214_003)	90
Percent field staff satisfied with accessibility, clarity, & usefulness (645_61214_004)	85

Program Description: Persons with Disability Program (645_61215) - Iowa Code 321L directs the Iowa DOT to issue various products to person with disabilities to allow use of designated vehicle parking spots. These products include specially designated plates, stickers, and placards. Counties are also authorized to issue PWD products under Iowa Code chapter 321M.	
Action Item(s) for FY27: Enhance non-operator ID issuance processes to improve accessibility, data accuracy, and service consistency while supporting secure identity verification.	
Program Measure(s)	Target
Total number of disability parking placards issued (645_61215_001)	112,500
Percent of county treasurer staff trained to process PWD stickers (645_61215_002)	100

Program Description: Operator's Education Program (645_XXXXX) - Iowa's Operator's Education Program is designed to prepare new and existing drivers with the knowledge, skills, and training needed to operate vehicles safely and legally. The program supports both initial licensure and ongoing driver improvement, with a strong focus on safety, compliance, and crash prevention.	
In addition to foundational driver education, the program includes corrective education through the Driver Improvement Program (DIP). Authorized under Iowa Code 321.210 and further defined in Iowa Administrative Rule 761-615.43, DIP is an eight-hour educational course developed in partnership with the Iowa DOT and the National Curriculum & Training Institute (NCTI) and administered by Iowa community colleges.	
Action Item(s) for FY27: Strengthen oversight, consistency, and effectiveness of driver and corrective education programs by enhancing provider authorization, improving program coordination, and standardizing processes to support safe driving behavior and compliance.	
Program Measure(s)	Target
Total applicants enrolled in driver improvement program (645_XXXXX_XXX)	6,500
Total applicants enrolled in parent taught driver education program (645_XXXXX_XXX)	6,000
Percent completion for required BTW instructor online curriculum (645_XXXXX_XXX)	120
Total applicants enrolled in the Alive at 25 Program (645_XXXXX_XXX)	6,762

Program Description: Motorcycle Education Program (645_XXXXX) - The Iowa Motorcycle Education Program, authorized under Iowa Code 321.189 and Iowa Code 321.210C, provides structured training to ensure individuals have the knowledge and skills necessary to safely operate a motorcycle. The program includes both instructional and hands-on training, covering motorcycle operation, traffic laws, and defensive riding techniques. Courses are designed for riders at varying skill levels and are delivered through approved training providers. Successful completion of an approved motorcycle education course may allow individuals to waive the motorcycle skills test, supporting efficient licensure while maintaining safety standards.

Action Item(s) for FY27: Enhance the accessibility, coordination, and effectiveness of motorcycle education by improving program delivery, expanding training opportunities, and strengthening integration with licensing processes to support safe rider outcomes.

Program Measure(s)	Target
<i>Total applicants enrolled in Motorcycle Education Program (645_XXXXX_XXX):</i>	2,200

Program Description: Business Licensing Program (645_XXXXX) - Iowa's Business License Program is responsible for the licensing, regulation, and oversight of transportation-related businesses operating within the state, ensuring compliance with state laws, consumer protection standards, and safe business practices.

Authorized under Iowa Code 321N, Iowa Code 321F, Iowa Code 321H, Iowa Code 322, Iowa Code 322A, and Iowa Code 322C, the program administers licensing for a diverse set of entities, including:

- Transportation Network Companies (TNCs), commonly known as ride-sharing providers
- Motor vehicle dealers and towable recreational vehicle dealers
- Leasing companies and franchise dealers
- Vehicle manufacturers and final-stage manufacturers
- Vehicle recyclers and related businesses

The program ensures that businesses meet statutory requirements, maintain proper authorization to operate, and adhere to regulatory standards that protect consumers and support a fair and competitive marketplace.

Action Item(s) for FY27: Implement a Business Licensing modernization and digital transformation initiative to streamline licensing processes, improve compliance, and enhance the customer experience.

Program Measure(s)	Target
<i>Number of transportation network companies licensed (645_XXXXX_XXX):</i>	3
<i>Number of transportation companies audited (645_XXXXX_XXX):</i>	3
<i>Number of active licensed dealers (645_XXXXX_XXX).</i>	4,200
<i>Number of active licensed dealers audited (645_XXXXX_XXX):</i>	100

Program Description: Driver Examination and Licensing Program (645_XXXXX) - Authorized under Iowa Code 321.174, Iowa Code 321.177, Iowa Code 321.186, and Iowa Code 321.186A, and aligned with federal requirements including the REAL ID Act, the program administers licensing for both commercial and non-commercial drivers, while also supporting a broad range of credentialing and compliance functions.

Action Item(s) for FY27: Implement a statewide licensing and credentialing modernization and readiness initiative that aligns examiner capacity, staff training, credentialing processes, and digital capabilities across all program areas.

Program Measure(s)	Target
<i>Number of Commercial Driver Licenses (CDL) issued (645_XXXXX_XXX)</i>	55,000
<i>Total number of noncommercial licenses issued (645_XXXXX_XXX)</i>	650,000
<i>Percent of driver license field staff trained on updated materials (645_XXXXX_XXX)</i>	100%
<i>Percent documented licensing transactions successfully processed (645_XXXXX_XXX)</i>	90%
<i>Percent of certified Driver Examiners that complete cert. program (645_XXXXX_XXX)</i>	100%
<i>Number of medical reports reviewed (645_XXXXX_XXX)</i>	9,800
<i>Number of vision reports reviewed (645_XXXXX_XXX)</i>	7,000
<i>Number of residents that are enrolled to use Mobile ID (645_XXXXX_XXX)</i>	180,000
<i>Number of Interactions with Incarcerated Individuals (645_XXXXX_XXX)</i>	3,900
<i>Percentage of customers that have a REAL ID (645_XXXXX_XXX)</i>	83%

Program Description: Driver Records / Sanctions Program (645_XXXXX) - Iowa's Driver Records and Sanctions Program is responsible for maintaining accurate driver and vehicle records and applying legally required actions to ensure safe, compliant operation on Iowa roadways. Authorized under Iowa Code 321A, Iowa Code 321J, Iowa Code 321C, Iowa Code 321.205, Iowa Code 321.451, and Iowa Code Chapter 17A, the program operates at the intersection of public safety, compliance, and due process.

Action Item(s) for FY27: Implement a Driver Records and Sanctions modernization and integration initiative to improve accuracy, timeliness, and consistency of record management, sanction application, and interstate reporting.

Program Measure(s)	Target
<i>Number of sanctions created (645_XXXXX_XXX)</i>	130,000
<i>Number of reported convictions & withdrawal transmitted electronically (645_XXXXX_XXX)</i>	9,260
<i>Percent of failed/rejected transactions resolved (645_XXXXX_XXX)</i>	100%
<i>Number of appeal requests processed (645_XXXXX_XXX)</i>	6,250
<i>Average number of business days to process appeal requests (645_XXXXX_XXX)</i>	5
<i>Total responses to record requests (645_XXXXX_XXX)</i>	7,650
<i>Average number of business days to review accident report exceptions & mods (645_XXXXX_XXX)</i>	2
<i>Percent of reported convictions & withdrawal transactions audited (645_XXXXX_XXX)</i>	10%

Program Description: Investigation and Identity Protection Program (645_XXXX) - Iowa's Investigation and Identity Protection Program is responsible for protecting the integrity of driver, vehicle, and business transactions by detecting, investigating, and preventing fraud and ensuring the accuracy of identity and vehicle information.

Authorized under Iowa Code 307.27 and Iowa Code 307.37, the program conducts investigations related to motor vehicle transactions, driver licensing, dealer activities, and identity fraud, ensuring compliance with state laws and protecting both the public and the integrity of Iowa DOT systems.

The program also includes vehicle inspection functions, authorized under Iowa Code Chapter 321, which require verification of key vehicle attributes—such as vehicle identification number (VIN), weight, and prior damage or salvage status—prior to title and registration. These inspections are performed by Iowa DOT staff and local law enforcement partners.

Action Item(s) for FY27: Implement an Investigation and Identity Protection modernization initiative to standardize workflows, strengthen real-time identity and vehicle verification, and enable integrated case management across DOT and partner agencies.

Program Measure(s)	Target
<i>Number of vehicle total & registered complaints investigated & closed (645_XXXXX_XXX)</i>	400
<i>Number of identity fraud complaints investigated and closed (645_XXXXX_XXX)</i>	220
<i>Total salvage theft vehicle inspections (645_XXXXX_XXX)</i>	14,000
<i>Number of salvage theft exam training sessions conducted (645_XXXXX_XXX)</i>	4
<i>Percent of participants - Training availability met their needs (645_XXXXX_XXX)</i>	90%

Program Description: International Registration Plan Program (645_XXXXX) - Iowa's International Registration Plan (IRP) Program is responsible for the registration, revenue distribution, and compliance oversight of motor carriers operating across state and international jurisdictions. Authorized under Iowa Code 326 and Iowa Code 452A, the program administers Iowa's participation in the IRP and supports compliance with the International Fuel Tax Agreement (IFTA).

The program ensures that motor carriers properly register for interstate operations, report mileage and fuel use accurately, and pay appropriate fees and taxes. Iowa DOT collects registration revenue and distributes it to member jurisdictions in accordance with IRP requirements, while also conducting audits to verify compliance.

In alignment with IRP and IFTA agreements, Iowa is required to audit a minimum percentage of carriers annually, ensuring accurate reporting and preventing revenue loss. Together, these functions support a fair, consistent, and compliant interstate motor carrier system.

Action Item(s) for FY27: Implement an integrated motor carrier registration, reporting, and audit solution utilizing existing system capabilities to improve data accuracy, reduce manual processes, and strengthen compliance across juris

Program Measure(s)	Target
<i>Total IFTA / International Registration Plan supplements (645_XXXXX_XXX)</i>	32,000
<i>Average number of business days to process applications (645_XXXXX_XXX)</i>	15
<i>Percent of IFTA / International Registration Plans audited (645_XXXXX_XXX)</i>	3%

Program Description: International Fuel Tax Agreement Program (645_XXXXX) - Iowa's International Fuel Tax Agreement (IFTA) Program is responsible for the licensing, reporting, revenue distribution, and compliance oversight of interstate motor carrier fuel tax obligations. Authorized under Iowa Code 452A and supported by Iowa Code 326, the program administers Iowa's participation in IFTA and ensures compliance with multi-jurisdictional fuel tax requirements.

Action Item(s) for FY27: Implement an integrated motor carrier registration, reporting, and audit solution utilizing existing system capabilities to improve data accuracy, reduce manual processes, and strengthen compliance across jurisdictions.

Program Measure(s)	Target
Total IFTA tax returns (645_XXXXX_XXX)	32,000
Total IFTA / International Registration Plan audits (645_XXXXX_XXX)	425

Program Description: Vehicle Title and Registration Program (645_XXXXX) - Iowa's Vehicle Title and Registration Program is responsible for the titling, registration, and legal authorization of vehicles operating within the state, ensuring accurate ownership records, proper credentialing, and compliance with state laws.

Authorized under multiple sections of Iowa Code Chapter 321, including Iowa Code 321.20, Iowa Code 321.24, Iowa Code 321.25, Iowa Code 321.50, and related provisions, the program operates through a statewide partnership with county treasurer offices to deliver consistent vehicle services.

Action Item(s) for FY27: Stabilize and standardize current vehicle title and registration processes by improving data accuracy, strengthening partner coordination, and enhancing existing system capabilities to support consistent, efficient statewide service delivery, while preparing for future system modernization.

Program Measure(s)	Target
Total Title Bond applications completed and reviewed (645_XXXXX_XXX)	2,200
Total number of In-Transit Titles for new & used vehicles (645_XXXXX_XXX)	6,000
Total transactions - Title & plates issued to government vehicles (645_XXXXX_XXX)	3,500
Total number of electronic registration & title transactions (645_XXXXX_XXX)	208,500
Total number of temporary tags issued (645_XXXXX_XXX)	278,000
Total number of electronic lien and title transactions (645_XXXXX_XXX)	175,000
Total "initial" specialty/personalized plates issued (645_XXXXX_XXX)	150,000
Total titles and registrations suspended/revoked/cancelled (645_XXXXX_XXX)	250
Total state security interests recording fees collected (645_XXXXX_XXX)	1,225,000
Total number of prorated titles issued (645_XXXXX_XXX)	10,500

SYSTEM OPERATIONS DIVISION

PROGRAMS

Program Description: Traffic Safety Improvement Program (645_13121) - Grant program distributing funds for roadway safety improvements, traffic control devices, studies, and outreach intended to reduce fatal and serious injury crashes.	
Action Item(s) for FY27: Complete on-going improvement to post-award grant agreement process.	
Program Measure(s)	Target
Number of grants awarded - Traffic Safety Improvement Program (645_13121_001)	20

Program Description: Federal Highway Administration (FHWA) Emergency Relief (ER) Program (645_28100) - Administer FHWA-ER program to support recovery funding applicable to federal aid routes damaged due to disasters.	
Action Item(s) for FY27: Update ER guidance for Iowa in accordance with current FHWA published program requirements to include updated roles and points of contact to ensure awareness of program to all applicants.	
Program Measure(s)	Target
Percentage of DDIRs submitted that receive FHWA approval (645_28100_001)	90

Program Description: Traffic Engineering Assistance Program (645_43100) - Free engineering assistance to all counties and those cities without the benefit of a traffic engineer. Program funds up to 150 hours of consultant time to study and make recommendations to address existing traffic or safety	
Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders. Consider enhancements to clarify funding commitments and ensure recommendations and implementation timelines are feasible.	
Program Measure(s)	Target
Number of traffic engineering studies completed (645_XXXXX_XXX)	10

Program Description: Roundabout Design Reviews (645_43101) - Free engineering assistance to any city or county to have their proposed roundabout design reviewed by a nationally recognized roundabout engineering consultant.	
Action Item(s) for FY27: Publish updated Design Manual section on roundabout design, which may reduce the need for free support for roundabouts off the primary highway system. Increase Iowa DOT advertisement of the program to stakeholders.	
Program Measure(s)	Target
Number of roundabout design reviews started (645_43101_002)	10

Program Description: Weed Spraying (645_52208) - Provides material and labor to supplement spraying of weeds in ROW.	
Action Item(s) for FY27: To provide proper noxious weed control on IADOT ROW utilizing contractor services and DOT maintenance staff.	
Program Measure(s)	Target
<i>Initial noxious weed kill rate (645_52208_001)</i>	75

Program Description: Environmental (645_52209) - Provides all support to field operations for garage pit cleanouts, fuel tanks, tire, oil, and hazardous waste disposal, lead paint mold and asbestos testing and abatement, roadway debris disposal, and spill mitigation.	
Action Item(s) for FY27: Continue to keep the DOT facilities and property in compliance with EPA and DNR regulations.	
Program Measure(s)	Target
<i>Percent of contracts that meet and follow Federal RCRA requirements (645_52209_001)</i>	100%
<i>Percent of facilities with SPCC plans in place (645_52209_002)</i>	100%

Program Description: Speed Feedback Sign Program (645_52213) - Procuring and installing Speed Feedback Signs for towns on the Primary Highway system. InTrans is studying this currently. Preliminary studies show speeds are lowered after sign installations.	
Action Item(s) for FY27: Install as many Speed Feedback Signs as the budget of \$750k allows. Switching to contractor install. Looking into issues related to long term ownership and maintenance.	
Program Measure(s)	Target
<i>Average decrease in MPH in speeds of traffic entering towns (645_52213_001)</i>	4

Program Description: Access Management (645_61231) - Guidance for permitting accesses, also called entrances, to the primary highway system. There is a safety benefit to access control on primary highways.	
Action Item(s) for FY27: Finalize roles and responsibilities between Traffic Operations and Safety Bureau and Location and Environment Bureau for Corridor Access Management Plans and Agreement studies.	
Program Measure(s)	Target
<i>Average number of days to first contact (645_61231_001)</i>	7

Program Description: Traveler Information (645_64106) - The system that is used to share roadway information such as road closures, construction, incidents, and winter road conditions, with the traveling public. Includes 511 phone system, 511ia.org website, 511 mobile app, and data feeds used by third parties.	
Action Item(s) for FY27: Improve the consistency and timeliness of traveler information by implementing standardized event-entry procedures and real-time data-quality monitoring across all 511 platforms.	
Program Measure(s)	Target
<i>Percent increase of new My511 accounts from the start of campaign (645_64106_002)</i>	10%
<i>Percent Increase of visits to 511 website & app using Social Media (645_64106_003)</i>	5%

Program Description: Highway Helper (645_79307) - Roadside motorist assist services provided in Council Bluffs, Des Moines, Cedar Rapids/Iowa City, Quad Cities and Sioux City.	
Action Item(s) for FY27: Continue to do outreach with law enforcement and dispatch centers to increase awareness of Highway Helper which will increase number of responses.	
Program Measure(s)	Target
<i>Percent increase in number of incidents Highway Helper responds to (645_79307_002):</i>	5%

Program Description: Highway Safety Improvement Program (645_79309) - Grant program funding low-cost, systemic improvements on the primary system intended to reduce fatal and serious injury	
Action Item(s) for FY27: Maintain program balance between major SHSP-identified Key Emphasis Areas of Roadway Departure and Intersection improvement projects. Publish Evaluation of prior HSIP/SR project effectiveness measures.	
Program Measure(s)	Target
<i>Dollars of grants provided for safety specific projects (645_79309_002)</i>	\$34,000,000

Program Description: Intelligent Transportation Systems Program (645_XXXXX) - Installation and maintenance of cameras, sensors, dynamic messages signs and similar technologies, as well as the communications network required to make them operate. (Includes projects in the 5-year Program as well as ITS maintenance and PDMS rentals.)	
Action Item(s) for FY27: Procure and implement an ITS maintenance, ticketing, and asset management program.	
Program Measure(s)	Target
<i>Percent implementation of ITS asset management system (645_XXXXX_XXX):</i>	100%

Program Description: MACH/TraCS Program (645_XXXXX) - Traffic and Criminal Software (TraCS). TraCS is a robust data collection tool and records management system for collecting and transmitting data by law enforcement. This includes crash data, citation data, charging data, incident data, and much more. "Mobile Architecture for Communication Handling (MACH) is an automated vehicle location (AVL), communications tools, NCIC, and Computer Aided Dispatch software in use at 440 public safety entities across the state.	
Action Item(s) for FY27: Mandate electronic crash reporting statewide requiring additional agencies be added to TraCS.	
Program Measure(s)	Target
<i>Percent of crash reports collected electronically (645_XXXXX_XXX):</i>	100%

Program Description: Rest Area Program (645_XXXXX) - Provides all support for rest area rehabilitation and new construction building projects. Provides all support for operation of rest areas including general trade repairs, materials, and janitorial supplies. Provides all support for mowing and attendant service contracts. (Iowa Administrative Rule 106:121 & 124. Iowa Code 321.369, 455B.307A)

Action Item(s) for FY27: Continue to work on rehabilitation of the buildings to ensure a clean, functional, and safe environment for all travelers on the system. To ensure that all general and preventative maintenance to keep facilities operating in a safe and efficient way, through continuous evaluation followed by the proper preventive maintenance and repairs. To ensure the contracted services are in compliance for the Rest Area services provided to the travelers. DOT staff work with vendors to ensure work is completed per contract.

Program Measure(s)	Target
Percent of modernized buildings that have adult changing tables (645_XXXXX_XXX):	100%
Percentage of time that Rest Areas are open & available to the public (645_XXXXX_XXX)	100%
Ratio of compliments per complaints received from the public (645_XXXXX_XXX):	1:1

Program Description: Roadside Advertising Management Program (645_XXXXX) Oversight and regulation of advertising signs located along Iowa's primary highway system to ensure compliance with state and federal laws, protect public investment, and maintain a safe and aesthetically consistent roadway environment.

Action Item(s) for FY27: Implement a standardized compliance review and field-verification process to ensure timely, consistent evaluation of roadside advertising installations and permit requests.

Program Measure(s)	Target
Percent of roadside advertising installations in compliance with State and Federal requirements (645_XXXXX_XXX):	100%

Program Description: Traffic Management Program (645_XXXXX) - Coordinated transportation operations program that leverages real-time data, ITS technologies and multi-agency partnerships to improve roadway safety, reduce incident duration, and enhance system-wide mobility and reliability.

Action Item(s) for FY27: Implement an integrated operational framework that leverages TMC capabilities, coordinated TIM response, and TRIP resources to improve incident detection, enhance multi-agency coordination, and achieve rapid, safe roadway clearance.

Program Measure(s)	Target
Percent incident management effectiveness (645_XXXXX_XXX):	90%

Program Description: Highway Safety Improvement Program - Local (645_13116) - Federal-aid Swap (State) funding for city/county safety projects through an annual application process.

Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders.

Program Measure(s)	Target
Number of projects funded - Highway Safety Improvement Program (645_13116_002)	13

Program Description: Law Enforcement Scale Facilities (645_52200) – DOT Law Enforcement scale facilities maintenance.	
Action Item(s) for FY27: Partner with Iowa State Patrol Motor Vehicle Enforcement to develop a long-range plan of scale facility improvements.	
Program Measure(s)	Target
<i>Number of operational facilities (645_52200_001)</i>	<i>11</i>

TRANSPORTATION DEVELOPMENT DIVISION

PROGRAMS

Program Description: American with Disabilities Act (ADA & Section 504 of the Rehabilitation Act of 1973) (645_04100) - This program ensures that new or altered transportation facilities are compliant with ADA requirements.	
Action Item(s) for FY27: Complete the project develop and letting of all targeted projects to optimize the programmed funding allotment. Performance improvement will be achieved by increasing the amount of internal design and applying the saving from reduced consultant design to the construction dollars.	
Program Measure(s)	Target
<i>Number of ADA projects let (645_04100_001)</i>	9
<i>Amount (\$) of contracts awarded - ADA contracts (645_04100_002)</i>	\$5,400,000

Program Description: Federal Recreational Trails Program (645_13100) - Annual application-based program to award federal Recreational Trails program funding to support the construction and improvement of motorized and non-motorized trails.	
Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders.	
Program Measure(s)	Target
<i>Number of Federal Recreational Trails projects funded (645_13100_002):</i>	4

Program Description: State Recreational Trails Program (645_13101) - Annual application-based program to award State Recreational Trails program funding to support the construction and improvement of trails.	
Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders.	
Program Measure(s)	Target
<i>Number of state recreational trails projects funded (645_13101_00)</i>	9

Program Description: Statewide Transportation Alternatives Program (Program Code) - Annual application-based program to award federal Transportation Alternatives Program funding that is allocated for statewide projects. These funds support the construction and improvement of eligible projects which typically include trail and safe-routes-to-school projects.	
Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders	
Program Measure(s)	Target
<i>Number of projects funded - Statewide Transportation Alternatives Program (645_13102_001)</i>	7

Program Description: Iowa's Clean Air Attainment Program (645_13103) - Annual application-based program to award federal funding allocated to the Iowa's Clean Air Attainment Program. These projects include highway and public transit projects that reduce single occupant vehicle travel and/or reduce transportation-related emissions.	
Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders.	
Program Measure(s)	Target
<i>Number of projects funded - Iowa's Clean Air Attainment Program (645_13103_001):</i>	6

Program Description: Diesel Exhaust Reduction Act Program (645_13104) - Annual application-based program to award federal Diesel Exhaust Reduction Act (DERA) funding allocated to the state of Iowa. These projects achieve significant reductions in diesel emissions through the use of certified engine configurations or verified emission control technologies.	
Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders.	
Program Measure(s)	Target
<i>Number of projects funded - Diesel Exhaust Reduction Act Program (645_13104_001)</i>	8

Program Description: Railroad Revolving Loan and Grant Program (645_13105) - Annual application-based program to award state funding for rail economic development, rail network development, and/or rail port planning.	
Action Item(s) for FY27: Increase DOT exposure to rail industry and shippers through attendance at shipper industry safety, business and other conferences.	
Program Measure(s)	Target
<i>Number of projects funded - Railroad Revolving Loan & Grant Program (645_13105_001)</i>	5

Program Description: Rail-Highway Crossing Safety Program (645_13106) - Annual application-based program to award federal funding allocated to the state of Iowa for this program. Projects enhance safety at crossings, typically through the installation of flashing lights and gates.	
Action Item(s) for FY27: Include roadway geometry changes into Section 130 projects where applicable as determined by the on site diagnostic review.	
Program Measure(s)	Target
<i>Number of projects funded - Rail-Highway Crossing Safety Program (645_13106_002)</i>	10

Program Description: Rail-Highway Crossing Surface Program (645_13107) - Annual application-based program to award state funding appropriated to the Program. These projects improve the roadway crossing surface at at-grade railroad crossings.	
Action Item(s) for FY27: Facilitate coordination between local highway authorities and railroads to evaluate low cost improvements and submit applications for the program.	
Program Measure(s)	Target
<i>Number of projects funded - Rail-Highway Crossing Surface (645_13107_002):</i>	8

Program Description: Commercial Service Vertical Infrastructure Program (645_13108) - Annual program to award state funding appropriated to the program. These projects support the improvement and construction of vertical infrastructure at Iowa's eight commercial service airports. Funds are allocated by formula to each airport and the airport submits applications for eligible projects to use those funds.	
Action Item(s) for FY27: Explore electrification at key airports to support establishment of a minimum electric airport network in Iowa.	
Program Measure(s)	Target
<i>Number of projects funded - Commercial Service Vertical Infrastructure (645_13108_001):</i>	8

Program Description: General Aviation Vertical Infrastructure Program (645_13109) - Annual application-based program to award state funding appropriated to the program. These projects support the improvement and construction of vertical infrastructure at Iowa's general aviation airports.	
Action Item(s) for FY27: Explore electrification at key airports to support establishment of a minimum electric airport network in Iowa.	
Program Measure(s)	Target
<i>Number of projects funded - General Aviation Vertical Infrastructure (645_13109_00):</i>	10

Program Description: Airport Improvement Program (645_13110) - Annual application-based program to award state aviation funds to eligible projects. Eligible projects include safety projects along with airfield and security projects to support land acquisition, runway, apron, and taxiway preservation and construction, access control, planning studies, airport lighting, fuel facilities, and installation of visual navigational and communication aids.	
Action Item(s) for FY27: Review AIP funding application criteria to ensure balanced opportunities between commercial and general aviation airports.	
Program Measure(s)	Target
<i>Percent of airport pavement w/ overall pavement condition Index of 71+ (645_13110_001):</i>	80%

Program Description: State Transit Assistance (645_13111) - Administer the use of State Transit Assistance Funding which is a Statutory Allocation Fund off-the-top allocation. The majority of funds are allocated by formula to Iowa's 35 public transit agencies. A portion is set-aside for special project funding available through an annual application-based program. All funds support the operations at Iowa's public transit agencies.	
Action Item(s) for FY27: Encourage transit agency applications to the special projects fund for pilot projects and other innovative services meant to increase or enhance public transit ridership.	
Program Measure(s)	Target
<i>Number of transit passengers in millions (645_13111_001)</i>	21.3

Program Description: Public Transit Infrastructure Grant Program (645_13112) - Annual application-based program to award state funding appropriated to the program. These projects support the improvement and construction of vertical infrastructure at Iowa's public transit agencies.	
Action Item(s) for FY27: Document project completions and successes to share in DOT's newsletter to public transit agencies and with Iowa Public Transit Association at annual legislative meeting.	
Program Measure(s)	Target
<i>Number of projects funded - Public Transit Infrastructure Grant (645_13112_001):</i>	5

Program Description: Intercity Bus Grant Program (645_13113) - Annual application-based program to award federal funding appropriated to the program. These projects support intercity bus services that include stops at non-urbanized locations and make meaningful connection to the nationwide network.	
Action Item(s) for FY27: Move Intercity Bus funding application due date and Commission action one month earlier to allow more time between Commission and start of funding, enabling quicker access to operational grant funding.	
Program Measure(s)	Target
<i>Number of projects funded - Intercity Bus Grant Program (645_13113_001)</i>	4

Program Description: City Bridge Construction Fund (645_13114) - Annual application-based program to award state funding allocated to the program, in order to fund bridge replacement or rehabilitation.	
Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders.	
Program Measure(s)	Target
<i>Percentage of city bridges in good or fair condition (645_13114_001)</i>	90%

Program Description: County Bridge Construction Fund (645_13115) - Annual application-based program to award state funding allocated to the program, in order to fund bridge replacement or rehabilitation.	
Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders.	
Program Measure(s)	Target
<i>Percentage of county bridges in good or fair condition (645_13115_001)</i>	80%

Program Description: Living Roadway Trust Fund (645_13117) - State funding available through an annual application process to support roadside vegetation initiatives and roadside beautification projects.	
Action Item(s) for FY27: Enhance statewide outreach strategies to improve awareness and understanding of available funding opportunities among jurisdictions across Iowa.	
Program Measure(s)	Target
<i>Number of projects funded - Living Roadway Trust Fund (645_13117_00)</i>	25

Program Description: Park & Institutional Road Fund (645_13118) - State funding for state park and institutional road projects. Funding is from an off-the-top allocation of the Road Use Tax Fund and allocated by Iowa Code formula to state agencies and each state agency selects their projects.	
Action Item(s) for FY27: Initiate semi-annual check in with agencies for project updates.	
Program Measure(s)	Target
<i>Number of projects funded - Park & Institutional Road Fund (645_13118_001)</i>	10

Program Description: Revitalize Iowa's Sound Economy Program (645_19103) - State fuel tax funding for city and county roads to support economic development. Available through an application program.	
Action Item(s) for FY27: Increase Iowa DOT advertisement of the program to stakeholders.	
Program Measure(s)	Target
<i>Average RISE wage rate compared to average laborshed wage rates (645_19103_001)</i>	120%

Program Description: Research and Analytics (645_64100) - Administer state transportation research activities; manage, analyze, and coordinate transportation data.	
Action Item(s) for FY27: Continue to pursue opportunities to leverage our research dollars through Pooled Fund projects.	
Program Measure(s)	Target
<i>Number of new transportation research dollars secured (645_64100_001)</i>	\$1,200,000

Program Description: Modal/Planning Functions Management (645_79200) - Manage modal transportation grant programs and develop long-range modal transportation plans.	
Action Item(s) for FY27: Support the Commission as they develop/approve a new long-range transportation plan.	
Program Measure(s)	Target
<i>Percent of state and/or federally funded modal projects completed on time or with approved extension (645_79200_005)</i>	100%
<i>Number of miles of bicycle facilities (645_79200_007)</i>	3,040
<i>Aviation cargo tons (645_79200_008)</i>	66,000
<i>Number of tons of water freight originated and terminated in Iowa (645_79200_010)</i>	6,500,000
<i>Number of AMTRAK passengers (645_79200_012)</i>	42,000
<i>Total transit revenue mileage (645_79200_014)</i>	25,700,000
<i>Percent of transit fleet exceeding Fed Useful Life standards (645_79200_016)</i>	50

Program Description: Program Development and Administration (645_79302) - Develop Five-Year Program, develop federal Statewide Transportation Improvement Program, manage federal highway funding, and administer Park and Institutional Program.	
Action Item(s) for FY27: Support the Commission as they develop/approve the Five-Year Transportation Improvement Program.	
Program Measure(s)	Target
<i>Percent of program awarded cost vs. program cost estimate (645_79302_001)</i>	100%

Program Description: Systems Planning (645_79303) - Transportation planning, mapping / GIS, traffic data collection, and forecasting.	
Action Item(s) for FY27: Support the Commission as they develop/approve a new long-range transportation plan.	
Program Measure(s)	Target
<i>Percent of state and/or federally required planning products completed on time without extension. (645_79303_001)</i>	100%

Program Description: Five-Year Highway Program (645_79304) - Iowa Code Required Program of all state and federal funds allocated to Iowa DOT for highway/bridge projects. The Five-Year Highway Program lists the highway and bridge construction projects that are schedule to be constructed on the state highway system (Interstate, U.S., and Iowa routes) in the coming five years. The Program is updated and approved annually by the Iowa Transportation Commission. The Program provides direction to the department on which projects to plan, develop, and construct.	
Action Item(s) for FY27: Support the Commission as they develop/approve the Five-Year Transportation Improvement Program.	
Program Measure(s)	Target
<i>Percent of interstate pavements in good or fair condition (645_79304_001)</i>	97%

Program Description: Iowa Highway Research Board (645_79313) - The Iowa Highway Research Board was established in 1949 in order to assist Iowa Counties, Iowa Cities, and Iowa DOT in the development and continuation of an effective program of research and development in highway transportation. They provide guidance and oversight on the use of dedicated research funds allocated as off-the-tops from the Road Use Tax Funding in Iowa Code.	
Action Item(s) for FY27: Continue to schedule meetings, draft agendas and maintain Iowa Highway Research Board membership.	
Program Measure(s)	Target
<i>Number of Iowa Highway Research Board meetings held (645_79313_001)</i>	6

CROSS-DIVISIONAL PROGRAM

PROGRAMS

Program Description: Construction Industry Training Program (645_XXXXX) - Programs providing quality training to employees both internal and external customers as required and in compliance with 23 CF	
Action Item(s) for FY27: Continue support services in training construction industry employees.	
Program Measure(s)	Target
<i>Number of trainees attending quality training (645_XXXXX_XXX)</i>	<i>1,500</i>

Program Description: Financial Management (645_XXXXX) – <i>Provide financial services for the department.</i>	
Action Item(s) for FY27: Work to expand training resources to improve internal understanding of departmental financial processes.	
Program Measure(s)	Target
<i>Percent of warrants for obligations processed within 60 days (645_XXXXX_XXX)</i>	<i>98%</i>
<i>Interfund transfers processed to the primary road fund for cash flow management from the Farm to Market or RISE funds as outlined in Iowa Code 310.27 or 315.3.b.</i>	<i>0</i>